

## Our Vision Statement

All households in Dane County will have the opportunity to secure and maintain safe, stable, affordable housing.

The Community Plan to Prevent and End Homelessness is ambitious. We believe that homelessness in Dane County is not acceptable. This plan is the result of a process that began with the Housing for All Community Conversation in March 2005. Following the Community Conversation, the Homeless Services Consortium combined ideas gathered during the Community Conversation as well as ideas from other Consortium planning efforts.

This plan is meant to direct future policy decisions and to identify and create resources. It is intended to be a guide for the future that will be routinely re-assessed and examined. We will need additional resources to achieve many of these results and to support new and innovative methods to help households avoid homelessness. We will be encouraged by the successes that we will see along the way, and challenged by what we still have to accomplish.



“ I applaud the forward thinking of the Homeless Services Consortium and their desire to set ambitious goals. I urge all the public and private partners to work together to see that there is truly housing for all. ”

Dave Cieslewicz  
Mayor, City of Madison



“ By working together on these goals, we can make a difference for the most vulnerable members of our community. ”

Kathleen Falk  
Dane County Executive



“ This plan lays out a comprehensive set of practical actions that will prevent and end homelessness in our lifetime in our own community. United Way is proud to partner in delivering on the plan. ”

Leslie Ann Howard  
President, United Way of Dane County

### Our Guiding Principles

- Everyone deserves an equal opportunity to housing free of discrimination.
- We will continue to explore creative solutions to end homelessness beyond the objectives highlighted in this plan.
- We will share ownership and responsibility for preventing and ending homelessness across all Dane County groups including business, faith communities, funders, government, homeless and formerly homeless individuals, and social service providers.
- Individuals who have been helped by services have an integral role in the design of solutions to prevent and end homelessness.
- Community volunteers are recognized as an essential part of preventing and ending homelessness.
- The Homeless Services Consortium is a partnership of agencies, funders, advocates and formerly homeless persons. Our success at preventing and ending homelessness is dependent on a commitment to the strategies and results in this plan.

## Can we really end homelessness in our community?

The answer must be “yes” because anything short of that says that some level of homelessness is acceptable.

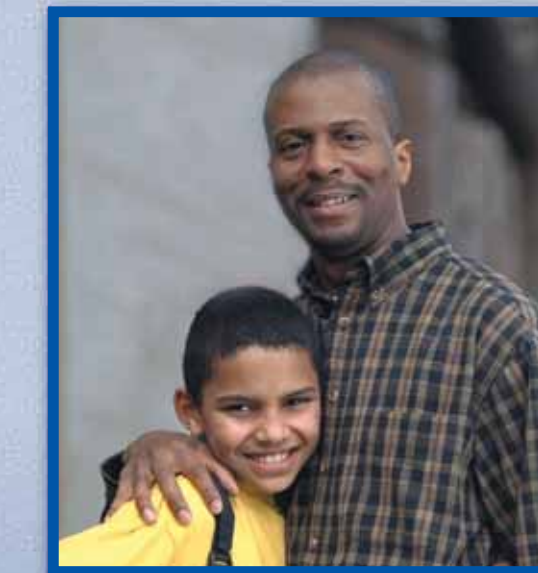
Goals/Objectives	Action Steps	In 2005	By 2015
Provide support services to enable households <sup>1</sup> to obtain and maintain stable housing	<p>Increase the number of households who receive effective, professional case management services that help make connections to financial, employment, education, medical and child care supports.</p> <p>Increase the number of households who receive financial education, legal advocacy, eviction mediation and monetary assistance.</p>	<p>Approximately 2,140 households received case management services.<sup>2</sup></p> <p>Approximately 5,050 households received training and assistance and 1,775 households received grants to maintain stable housing, avoiding homelessness.<sup>3</sup></p>	<p>22,500 households will receive integrated case management services. 75% of these households will maintain stable housing for a minimum of one year.</p> <p>Education and financial assistance will be provided to approximately 68,250 households. A fully operational, accessible Financial Education Center will provide assistance to an additional 750 households each year. The number of Dane County evictions will decrease.</p>
Provide a short-term safety net and move homeless households into stable housing as quickly as possible	<p>Develop a local “Housing First” program to serve families and single adults. Evaluate its effectiveness and expand as needed.</p> <p>Address short-term safety and medical needs.</p> <p>Expand effective outreach services to increase access to housing and services by the chronically homeless and those with mental illness and AODA issues.</p>	<p>447 families and 1,672 single adults and unaccompanied youth housed in 308 emergency shelter beds.<sup>4</sup></p> <p>30 single adults under medical care received short-term housing vouchers.</p> <p>50 single individuals moved to housing through outreach services.</p>	<p>360 households will be housed through a locally designed Housing First model. Creating permanent housing will take priority over new shelter beds.</p> <p>60 previously homeless unaccompanied youth will be provided safe housing with supportive services.</p> <p>300 individuals who have been discharged from hospitals or who are undergoing medical treatment will be provided supportive housing and services.</p> <p>300 single individuals will move from living on the street into housing.</p>
Provide an inventory of affordable housing options for low-income households	<p>Through opportunities presented by the Housing Trust Fund, Inclusionary Zoning, Section 42 Tax Credits and TIF, create housing affordable to very low-income households at risk of becoming homeless.</p> <p>Support increased funding of federal Housing Choice (Section 8) vouchers, Shelter Plus Care slots and public housing units across Dane County.</p> <p>Create new housing units that offer decent housing with support services for households with AODA, mental illness, and other physical and mental disabilities.</p>	<p>4,871 units<sup>5</sup></p> <p>2,860 Housing Choice (Section 8) vouchers 95 Shelter Plus Care slots 998 public housing units</p> <p>808 transitional and supportive permanent housing units and SROs</p>	<p>5,281 affordable rental units will be available to very low-income households.</p> <p>There will be an increase in Housing Choice vouchers and public housing units; 150 additional Shelter Plus Care rental slots will be available for persons with mental illness.</p> <p>860 units will be available for previously homeless households.</p>

1. “Household” is used to describe both single adults and unaccompanied youth and families.  
 2. Source: Community Plan to Prevent and End Homelessness in Dane County, survey of agencies  
 3. Numbers are from 2004 Annual Report on Homeless Served in Dane County, City of Madison  
 4. Source: City of Madison CD Office, HSC 2005 Year-End Report  
 5. Source: 2004 Annual Report on Homeless Served in Dane County – Housing Inventory

# Housing for All

Spring 2006

## A Community Plan to Prevent and End Homelessness in Dane County



### Dane County Homeless Services Consortium

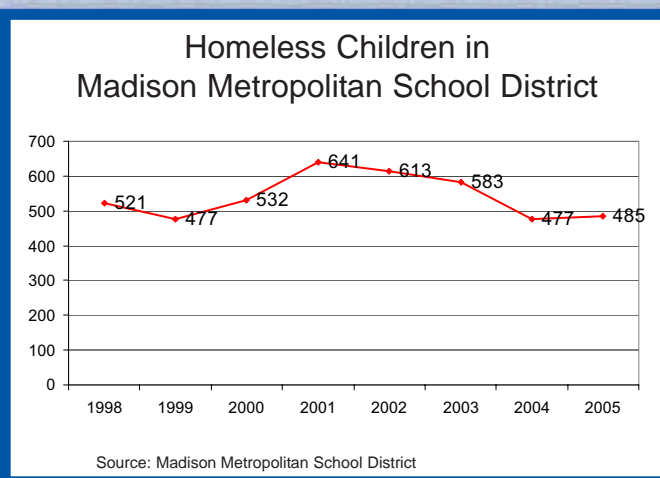
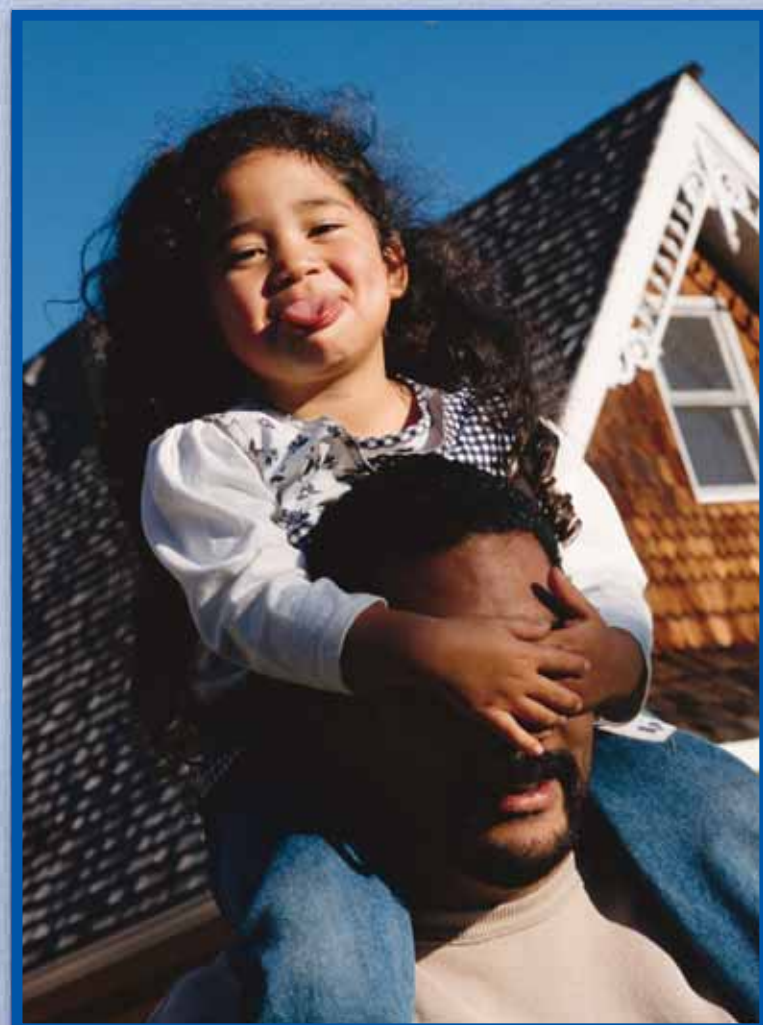
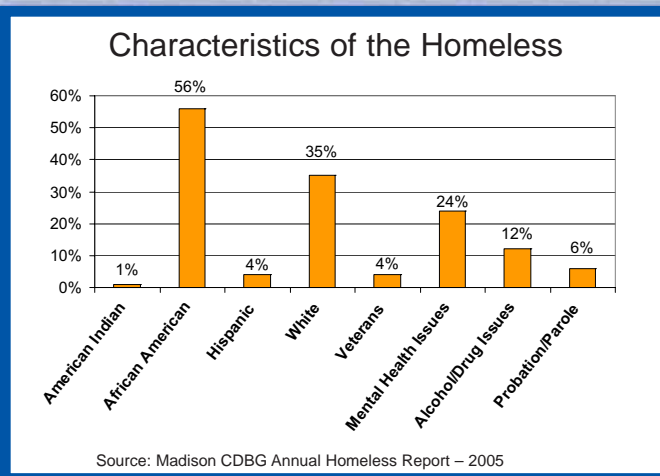
AIDS Resource Center of Wisconsin • ARC Community Services • City of Madison CD Office • City of Madison Housing Operations • Community Action Coalition for South Central Wisconsin, Inc. • Dane County CDBG Office • Dane County Housing Authority • Dane County Human Services • Dane County Parent Council • Dane County Veterans Services • Domestic Abuse Intervention Services • Goodwill Industries • Hope Haven-REBOS, United • Housing Initiatives Inc. • Interfaith Hospitality Network • League of Women Voters of Dane County • Legal Action of WI • Madison Jobs and Housing Partnership • Madison Metropolitan School District Homeless Education Program • Madison Urban Ministry • Madison Warming Center Campaign • Middleton Outreach Ministry • Porchlight, Inc • The Respite Center • The Salvation Army • Society of St. Vincent de Paul • SOAR Case Management Services • Tellurian UCAN • Tenant Advocacy Group • United Way of Dane County • Veterans Assistance Foundation • Voices Beyond Bars • William S. Middleton Memorial Veterans Hospital • Wisconsin Department of Commerce, Bureau of Supportive Housing • Wisconsin Department of Corrections • Wisconsin Department of Veteran Affairs • Wisconsin Department of Public Instruction • Women in Transition • Yahara House • Youth Services of Southern Wisconsin (fka Briarpatch) • YWCA of Madison

# Goal

Provide support services for homeless households and households at risk of homelessness to enable them to access and maintain stable housing.

## Objectives

- Increase availability of effective case management services.
- Increase financial resources to households so that they can afford the cost of housing.
- Improve relationships between those who need housing and local landlords and property managers.
- Educate households to better manage their resources.
- Help households maintain housing through employment services, medical and dental services, AODA prevention and services, mental health services, child care, transportation, education, etc.
- Protect the legal rights of tenants to ensure that all are treated without discrimination and within the boundaries of the law.
- Improve the process used by Homeless Services Consortium agencies to direct and refer clients to appropriate services.

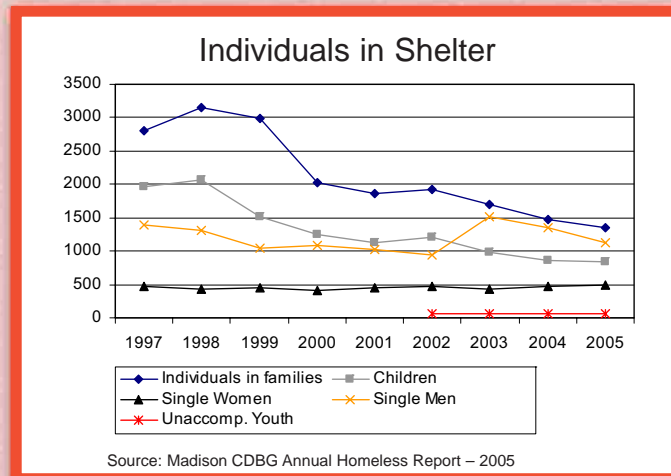


# Goal

Provide a short-term safety net with the ability to help homeless households move to stable housing as quickly as possible.

## Objectives

- Develop a local "Housing First" model to quickly house homeless families, single adults and unaccompanied youth.
- Provide safe shelter beds for homeless families with children and single adults (including those with mental illness, alcohol or drug abuse concerns, and medical needs) until more appropriate housing alternatives are available.
- Provide housing alternatives for unaccompanied homeless youth.
- Ensure safe housing alternatives with on-going supportive services for victims of domestic violence.
- Expand access to transportation, voice mail, storage for personal belongings, showers and meals during the daytime hours.
- Provide effective street-level outreach services for the chronically homeless.
- Respond to urgent short-term needs with the flexible use of community resources.



**To view the entire community plan, go to:**  
[http://www.ci.madison.wi.us/cdbg/docs/community\\_plan\\_to\\_end\\_homelessness\\_final.pdf](http://www.ci.madison.wi.us/cdbg/docs/community_plan_to_end_homelessness_final.pdf)

**For more information on this plan, contact:**

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# Goal

Provide an adequate inventory of affordable housing units for low-income households by creating new units or making existing units affordable.

## Objectives

- Provide a variety of housing units that are affordable for low-income single adults, families with children, and those with special needs such as mental illness or physical disability.
- Support housing subsidies to low-income households that will increase the number of affordable private market housing units.
- Explore the feasibility of other housing models to find affordable housing for low-income households. Encourage small-scale innovative approaches.

